



# Program & Construction Management

Recent Experience - Client Solutions

# PMCM Recent Experience

Stantec Program Management and Construction Management offers clients customized, proven approaches to deliver consistency, control, governance, and transparency across the entire program lifecycle—saving time and money.

For over 40 years, we have delivered on thousands of complex major capital and operational projects in a diverse range of sectors.

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## Client Solutions

**Helping clients successfully plan, organize, manage, and implement change.**

We specialize in capital project planning/scheduling, P3 project delivery, and risk management to successfully deliver your project. Our team enables change through leadership engagement and detailed operational planning. Working collaboratively with our clients, we bring a distinctive blend of strategic guidance, project management skills, and change management practices to drive organizational transformation success.



## Northern Alberta Institute of Technology – Centre for Applied Technology

Northern Alberta Institute of Technology  
Edmonton, Alberta

Stantec was retained by NAIT to provide project management services to augment and lead NAIT’s Facilities Management and Development team for the delivery of the project.

Stantec’s Program Management team integrated with NAIT Facilities Management and Development group and provided full project management services. Our team managed all aspects of design completion, construction, commissioning and operational readiness, and move-in.

Our delivery team managed the consultant team, construction manager, stakeholders including engaging various levels of NAIT leadership, instructional and facilities operational staff. Through steady oversight of budget, schedule, quality, and risk control, we guided the project through to successful completion. One of the most complex scopes was managing the \$30M of equipment and furniture to support the technology simulation labs and the staff offices.

The result was delivering on schedule a five-story 51,000m<sup>2</sup> facility accommodating 5,000 full-time students, and 300 staff. The project was delivered below the \$294M budget and achieved LEED Gold certification.



## Halton Healthcare Services - New Oakville Hospital Operational Readiness

Halton Healthcare Services Corporation  
Oakville, Ontario

Helping operations staff achieve the transformative and adaptive change required to provide patient care and services in new ways in a new facility.

The New Oakville Hospital is a state-of-the-art facility, delivered using an Alternative Financing and Procurement (AFP) model through Infrastructure Ontario. When complete, it will provide a full range of health services, including complex continuing care, rehabilitation, and acute care.

In addition to serving as the planning and design consultant, Stantec is providing AFP planning and advisory services and operational readiness planning services to Halton Healthcare. The project’s key challenges lay in helping operations staff achieve the transformative and adaptive change required to provide patient care and services in new ways in a new facility. Partnering with Halton Healthcare’s senior personnel, Stantec is facilitating, developing, and monitoring an integrated, rigorous Operational Readiness Plan, including resource, sequencing, process change, and furniture and equipment components. We are also identifying and mitigating key operational risks and providing project oversight and dashboard reporting to senior management and the board of directors.

*Stantec Architecture Ltd. (PDC); Parkin Architects in joint venture with Adamson Associates Architects (Proponent).*

## Laurentian University School of Architecture – Operational Readiness

Laurentian University  
Sudbury, Ontario

**Facilitating, developing, and monitoring an integrated operational readiness plan to achieve phase 1 opening day success.**

The Laurentian University School of Architecture is a new facility being constructed on a repurposed site in downtown Sudbury, Ontario. A part of the University’s strategic plan for growth, the project is seen as a key contributor to economic revitalization of downtown Sudbury. Construction is in two phases.

We provided operational readiness services to the University and, in particular, its project steering committee. The project’s key operational challenges result from it being located on a geographically separate site from the main campus, integration with the downtown core and the main campus, and from the two-phase opening. As an advisor to the steering committee for both operational readiness planning and capital integration, we are facilitating, developing, and monitoring an integrated operational readiness plan to achieve phase 1 opening day success. This includes identifying and mitigating key operational risks and providing executive dashboard reporting to the steering committee.



## Bridgepoint Active Healthcare Redevelopment – Operational Readiness

Bridgepoint Active Healthcare  
Toronto, Ontario

**Operational readiness planning aimed at transforming the care, not just the building.**

Bridgepoint is a healthcare center focused on complex health conditions. It partners with both acute centers and community-based providers to ensure patients who need long-term recuperation or rehabilitation get the services they need. Elements include a positive environment and dedicated healthcare professionals who share their recovery goals.

Built in the 1960s, the existing hospital lacked the space and amenities to provide the transformative care that defines healthcare today. When Bridgepoint partnered with us for the building of a new hospital, they embraced our proposal to use operational readiness planning. This approach involved collaboration throughout the project and aims at transforming the care, not just the building.





Stantec is a global leader in sustainable architecture, engineering, and environmental consulting. The diverse perspectives of our partners and interested parties drive us to think beyond what's previously been done on critical issues like climate change, digital transformation, and future-proofing our cities and infrastructure. We innovate at the intersection of community, creativity, and client relationships to advance communities everywhere, so that together we can redefine what's possible.

## **Connect with us**

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